

Republika ng Pilipinas
PAMBANSANG PANGASITAHAN NG PATUBIG
(National Irrigation Administration)
Lungsod ng Quezon

MC # 31, S. 1989

MEMORANDUM CIRCULAR

TO : THE DEPUTY ADMINISTRATOR, ASSISTANT
ADMINISTRATORS, HEADS OF DEPARTMENTS AND
STAFFS, REGIONAL IRRIGATION MANAGERS,
OPERATION MANAGERS, PROJECT MANAGERS,
PROVINCIAL IRRIGATION ENGINEERS, IRRIGATION
SUPERINTENDENTS AND ALL OTHERS CONCERNED
This Agency

SUBJECT : Calibrated Actions on Contracts with
Negative Slippages

For the information, guidance and compliance of all concerned, quoted hereunder in full is Memorandum Order No. 215 dated January 10, 1989 of the Office of the President directing all agencies of the government implementing infrastructure project/s to adopt and enforce calibrated actions on contracts with negative slippages.

Office of the President
of the Philippines
Malacanang

MEMORANDUM ORDER NO. 215

DIRECTING ALL AGENCIES OF THE GOVERNMENT IMPLEMENTING INFRASTRUCTURE
PROJECT/S TO ADOPT AND ENFORCE CALIBRATED ACTIONS ON CONTRACTS
WITH NEGATIVE SLIPPAGES

To ensure timely and effective remedial steps against delays in project implementation and to deter such construction work slippages, all agencies of the government implementing infrastructure project/s are hereby directed to adopt and enforce calibrated actions on contracts with negative slippages.

For purposes of uniformity in the implementation and enforcement of this Memorandum Order, all government agencies concerned are hereby enjoined to adopt Department Order No. 102, series of 1988, dated, November 8, 1988, of the Department of Public Works and Highways on Calibrated Actions on Contracts with Negative Slippages.

Strict compliance with this Order is hereby enjoined.

This Memorandum Order shall take effect immediately.

By authority of the President:

(SGD) CATALINO MACARAIG, JR.
Executive Secretary

Manila, January 10, 1989"

Attached for your guidance and compliance is a copy of Department Order No. 102, s. 1988 on the above subject.

Please be guided accordingly.

(SGD) JOSE B. DEL ROSARIO, JR.
Administrator

Republic of the Philippines
DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS
OFFICE OF THE SECRETARY
Bonifacio Drive, Port Area, Manila

3 November 1983

DEPARTMENT ORDER }
No. 102 }
Series of 1983 }

SUBJECT: Calibrated Actions on Contracts
with Negative Slippages

To ensure timely and effective remedial steps in response to delays in project implementation, all Project Managers (PMs) Regional Directors (RDs), and District Engineers (DEs) concerned shall undertake the following calibrated actions whenever contracts for infrastructure projects reach the levels of negative slippage (attributable to the contractor) indicated below:

1. Negative slippage of 5% ("Early Warning" Stage): The contractor shall be given a warning and required submit a "catch-up" program to eliminate the slippage. The PM/RD/DE shall provide thorough supervision and monitoring of the work.

2. Negative slippage of 10% ("ICU" Stage): The contractor shall be given a second warning and required to submit a detailed action program on a fortnightly (two weeks) basis which commits him to accelerate the work and accomplish specific physical targets which will reduce the slippage over a defined time period. Furthermore, the contractor shall be instructed to specify the additional input resources -- money, manpower, materials, machines, and management-which he should mobilize for this action program. The PM/RD/DE shall exercise closer supervision and meet the contractor every other week to evaluate the progress of work and resolve any problems and bottlenecks.

3. Negative slippage of 15% ("Make-or-Break" Stage): The contractor shall be issued a final warning and required to come up with a more detailed program of activities with weekly physical targets, together with the required additional input resources. On-site supervision shall be intensified, and evaluation of project performance will be done at least once a week. At the same time, the PM/RD/DE shall prepare contingency plans for the termination/rescission of the contract and/or take-over of the work by administration or contract.

4. Negative slippage beyond 15% ("Terminal" Stage): The PM/RD/DE shall initiate termination/rescission of the contract and/or take-over of the remaining work by administration or assignment to another contractor/appropriate agency. Proper transitory measures shall be taken to minimize work disruptions, e.g., take-over by administrator while rebidding is going on.

In all cases, as manager of the project, the concerned PM/RD/DE shall be held accountable for the success or failure of project implementation, including the slippages incurred and the elimination thereof.

This order takes effect immediately.

(SGD) FLORENTO R. ESTUAR
Secretary